



APM Competence Framework 1st edition

- APM Competence Framework 2nd edition**
- 1 Ethics, compliance and professionalism
 - 2 Team management
 - 3 Conflict management
 - 4 Leadership
 - 5 Procurement
 - 6 Contract management
 - 7 Requirements management
 - 8 Solutions management
 - 9 Schedule management
 - 10 Resource management
 - 11 Budgeting and cost control
 - 12 Risk and issue management
 - 13 Quality management
 - 14 Consolidated planning
 - 15 Financial management
 - 16 Resource management
 - 17 Governance capacity planning
 - 18 Stakeholder arrangements
 - 19 Frameworks and comm management
 - 20 Reviews
 - 21 Change control
 - 22 Independent assurance
 - 23 Business case
 - 24 Asset allocation
 - 25 Capability development
 - 26 Benefits management

| APM Competence Framework 1st edition | 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 9 | 10 | 11 | 12 | 13 | 14 | 15 | 16 | 17 | 18 | 19 | 20 | 21 | 22 | 23 | 24 | 25 | 26 | 27 |
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| TC01 Concept | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| TC02 Project success and benefits management | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| TC03 Stakeholder management | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| TC04 Requirements management | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| TC05 Project risk management | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| TC06 Estimating | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| TC07 Business case | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| TC08 Marketing and sales | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| TC09 Project reviews | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| TC10 Definition | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| TC11 Scope management | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| TC12 Modelling and testing | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| TC13 Methods and procedures | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| TC14 Project quality management | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| TC15 Scheduling | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| TC16 Resource management | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| TC17 Information management and reporting | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| TC18 Project management plan | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| TC19 Configuration management | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| TC20 Change control | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| TC21 Implementation | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| TC22 Technology management | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| TC23 Budgeting and cost management | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| TC24 Procurement | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| TC25 Issue management | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| TC26 Development | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| TC27 Value management | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| TC28 Earned value management | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| TC29 Value engineering | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| TC30 Handover and close out | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| BC01 Communication | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| BC02 Teamwork | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| BC03 Leadership | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| BC04 Conflict management | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| BC05 Negotiation | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| BC06 Human resource management | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| BC07 Behavioural characteristics | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| BC08 Learning and development | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| BC09 Professionalism and ethics | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| CC01 Project sponsorship | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| CC02 Health, safety and environmental management | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| CC03 Project life cycles | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| CC04 Project finance and funding | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| CC05 Legal awareness | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| CC06 Organisational roles | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| CC07 Organisational structure | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| CC08 Governance of project management | | | | | | | | | | | | | | | | | | | | | | | | | | | |